

# UCCSN Board of Regents' Meeting Minutes April 25-26, 1996

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BOARD OF REGENTS

UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF NEVADA

April 25-26, 1996

The Board of Regents met on April 25, 1996 in Room B-206, Vista East building, Truckee Meadows Community College, 700 Dandini Blvd., Reno.

Members present: Mr. Madison Graves, II, Chair

Mr. Mark Alden

Ms. Shelley Berkley

Dr. Jill Derby

Dr. James Eardley

Mr. Joseph M. Foley

Mrs. Dorothy S. Gallagher

Mr. Daniel Klaich

Mr. David L. Phillips

Mrs. Nancy Price

Mrs. Carolyn M. Sparks

Others present: Chancellor Richard S. Jarvis

General Counsel Donald Klasic

Vice Chancellor John Richardson

Vice Chancellor Tom Anderes

Deputy Chancellor Karen Steinberg

President Joseph N. Crowley, UNR

President Carol Harter, UNLV

President Richard Moore, CCSN

President James Randolph, WNCC

President Ronald Remington, GBC

President James Taranik, DRI

President Kenneth Wright, TMCC

Secretary Mary Lou Moser

Also in attendance were Faculty Senate Chairs Scott Casper, UNR, Jerry Landwer, UNLV, Sonny Lyerly, CCSN, Larry Hyslop, GBC, Linda Stetter, TMCC, Richard French, DRI, Richard Stewart, WNCC, and Becky Seibert, System Administration. Student Government leaders were also present: Dan Oster, UNR, Barbara Mc Millian, CCSN, Ken Harlan, GSA-UNLV, John Cole, TMCC, Sabrina Mc Kinley and Aaron Rosenthal, UNLV.

Chair Madison Graves called the meeting to order at 1:00 P.M.

with all Regents present except Mr. Klaich and Mr. Phillips.

### 1. Introductions

Chair Madison Graves introduced Dr. Robert Hoover, Vice President for Academic Affairs, and congratulated him on his recent appointment as President, University of Idaho.

### 2. Chair's Report

Chair Madison Graves presented a video entitled, "25 Years of Service - The Community College in Nevada".

### 3. Chancellor's Report

Chancellor Richard Jarvis thanked everyone involved and especially the Campus Public Information Officers for their efforts in making the 25th anniversary of Community College Month a success. He welcomed new Faculty Senate Chairs and stated he looks forward to strengthening the relationship with student government and Nevada Student Alliance members through UCCSN liaison Dr. John Richardson, Vice Chancellor.

Ms. Berkley and Mr. Foley left the meeting.

Presidents' Reports:

President Joe Crowley reported that UNR was celebrating Mackay Week during which time the Mackay statue will be re-dedicated. 23 members of the Mackay family, which includes 4 generations, will be present for the dedication. Thursday night there is a Senior Scholar dinner following by the Nevada Mining Association dinner on Friday.

Mr. Foley returned to the meeting.

President Carol Harter introduced newly elected CSUN officers: Aaron Rosenthal, President; Joe Mills, Vice President; and Joe Laxague, Senate President. President Harter reported that UNLV has raised \$30 million in 9 months through private funds and a formal announcement will be made next week.

President Ken Wright reported there are 3 new programs at TMCC: Access to Success, which is a dual credit program; a tuition-free multi-cultural program; and Summer Youth Col-

lege and Academy. Also, the Nevada Faculty Alliance contract is to be renewed on April 26, 1996.

Ms. Berkley returned to the meeting.

President Ron Remington reported that a new Vice President for Academic Affairs would be announced later in the meeting.

President Jim Taranik reported that the Brazil Program is a huge success. The program is a memo of understanding for joint work between DRI scientists and Brazilian scientists working cooperatively in meteorologic and hydrologic research.

President Jim Randolph reported that WNCC will have its first rock concert on May 3rd, sponsored by student government. The June 23rd Board of Regents meeting will be on the Fallon Campus and a special tour of the Naval Base is planned.

Mrs. Price stated that the numbers from the UNLV Foundation were impressive and that she has confidence in their leadership.

#### 4. Approved UCCSN Strategic Directions

Chancellor Jarvis and Deputy to the Chancellor Karen Steinberg presented a revised draft of the UCCSN Strategic Directions. The revised Strategic Directions came from the Board workshop sponsored by the Academic, Research and Student Affairs Committee. Ref. A on file in the Regents Office.

Chancellor Jarvis' presentation highlighted the goals of the UCCSN Strategic Directions workshop. Over the next 10 years 8 key issues will shape the goals and Strategic Directions of the UCCSN. The 3 End Goals indicate where the future of the System are: Undergraduate Access and Growth; Research and Graduate/Professional Education; and State Needs. The 5 Means Goals examining progress toward the end goals are: Accountability; Planning; Resources; Technology; and Productivity.

Mr. Alden left the meeting.

Mrs. Steinberg explained that the Strategic Directions were written as action statements with clear goals and clear

benchmarks using longitudinal data to measure progress toward goals could be developed as performance indicators.

Once adopted by the Board, the Strategic Directions will be turned into a narrative report. Mrs. Steinberg stated that the publication would then be shared with colleagues around the country and within the State.

Mrs. Gallagher moved approval of the revised draft of the UCCSN Strategic Directions. Ms. Berkley seconded. Motion carried.

#### 5. Approved the UCCSN 1997-99 Capital Budget Request

Chancellor Jarvis and Vice Chancellor Tom Anderes presented the 1997-99 capital budget projects as well as the request for maintenance and repairs. The approved requests are due to the State Public Works Board by May 1 (UCCSN has received an extension from April 15 for final submission to the SPWB). (Material distributed at the meeting is on file in the Regents Office.)

Dr. Anderes addressed the need for maintenance and repairs to current UCCSN buildings as a top priority. A request for \$15 million to the Public Works Board has been made with \$12

million received for the current biennium. Phase I is estimated at \$7 million and is a top priority due to the age and poor condition of buildings; Phase II is the challenge pool estimated at \$8 million.

Mrs. Price asked about life cycle maintenance and how to anticipate the future. Dr. Anderes stated that because maximum safety levels needed to be maintained, safety and code changes were a major concern and would be reviewed.

Dr. Anderes stated that the total CIP request submitted for 1997-99 totaled \$300 million; however, only \$140 million in requests will go forward. He further stated the request is divided into tiers including supplemental priorities and that facility plans and process would be a very important factor.

Mr. Phillips entered the meeting.

Dr. Eardley asked if all the Presidents had agreed upon the priorities as listed and if any priorities were dropped from last session. Dr. Anderes stated that all Presidents were in agreement with the System CIP priority list and that no projects were dropped; if not completed, they were carried



forward to this list. All Tier I projects meet the 4 space deficiencies categories or criteria and totaled \$98 million.

Dr. Anderes discussed Tier II priorities stating that these projects did not fully meet the criteria of Tier I projects in importance; they total \$29 million. Total for both Tiers is \$127 million.

Dr. Anderes reviewed funding and stated the main focus was on where projects fit into the facilities plan over a long period of time. Growth from 1989 to present has been stable in the north and less stable in the south; therefore, planning is critical. Due to the surge in growth in the south about 70% of funds go there.

4 out of the past 5 biennia show that the amount of construction dollars received by UCCSN was 2 to 3 times larger for the institutions in the southern part of the State as for those located in the north, which speaks to the enrollment and growth experienced in the south. The last biennia was unusual in that the major portion of the funding went to the north. The request for 1997-99 contains almost 90% of the funding to be spent in southern Nevada.

In answer to a question from Mrs. Price concerning Presidential agreement to the proposed allocation, President Crowley stated this is the most controversial subject before the Council of Presidents, because all institutions have great needs. Fundamental needs of the institutions must be recognized, however, the Presidents do come to an agreement.

Mrs. Gallagher added that the most success enjoyed by UCCSN at the Legislature has been when the System has presented a united front. Continuing, she stated that the north-south issues seem to be appearing again, but also with a new twist: the southern University and southern Community College. Mrs. Gallagher related that the Chancellor and the Presidents did an outstanding job last session and hopes that would not be changed for the upcoming session.

Chancellor Jarvis related that he was very involved in the discussions with the Presidents and appreciated the Presidents' arguments for their projects. He stated that this planning process is one that works to preserve a smooth System; however, special needs and ideas may not be included in this process. A new idea is being presented by the System this time and that is to partner with K-12 on Campuses by sharing land and space. These partnerships raise many serious legal and management questions which would need to

be worked out. They are not included in this list, but would be presented to the Governor and Legislature as supplemental items.

Mrs. Price stated that the Redfield Campus has not been on the list before. Mr. Graves stated that opportunities are often presented to the System and cited the \$10 million gift to UNLV for the Library and the \$10 million property gift of the Redfield Foundation. The Redfield Campus is a long-term commitment over a 25-year period.

President Crowley stated he was very disturbed over the discussion of the Redfield property inasmuch as the Board had accepted that project and projected growth figures show that there is a need for schools in the area. In the initial presentation, the one condition of the contract was that earth must be turned by the year 2000 and UNR, WNCC and TMCC had stated they would be requesting planning funds for the project this biennium. He stated that if that planning project cannot be on the list, that there would be no greater embarrassment for himself or the System. Mr. Graves agreed. Mrs. Sparks stated the Board had turned down the Redfield offer once before. Dr. Crowley replied that it had not; that the first offer to TMCC did not come

to the Board because of a dispute between TMCC and WNCC at that time.

President Crowley pointed out that the current CIP request gives one southern institution \$55 million for a single project, whereas the Redfield project is projected for \$75 million for 3 Campuses over 25 years. Further, this is a very unique situation with 2 Community Colleges and a University sharing a single Campus and there is no other place in the country that has done this. Plans are to ask for one building by the year 2000 for between \$4 and \$5 million.

Mrs. Gallagher added that this was all explained in the original presentation to the Board and that this concept of 2 Community Colleges and a University on a Campus is every bit as innovative as a Community College and K-12 sharing a Campus.

Dr. Derby stated she felt this request not only shows the orderly process the System uses, but also that it takes advantage of opportunities as presented. Dr. Eardley agreed, stating that \$1 million for planning out of \$90 million request is not unreasonable. He added that the Summerlin project (CCSN and K-12) is innovative and exciting, and that the Redfield project is just as exciting.

Mr. Phillips stated he was concerned whether the Community Colleges would have any control with the Redfield project.

Dr. Crowley stated that the gift was made to UNR for the explicit purpose of having the 2 Community Colleges on the same property. Both WNCC and TMCC have representatives on the planning committee as does the Chancellor's Office.

The objective of the Redfield Foundation is clearly for Community College education. Mr. Phillips related that he had heard that if the project was not completed on time, it would revert back to the Foundation. Mr. Graves stated that was not true, that if the property was not fully built at the end of the contract, only that area not built could possibly revert.

Chancellor Jarvis reiterated that the Redfield Campus project is for \$75 million over 25 years, not the \$200 or \$300 million cost attributed to it in a rumor spreading about the State. Dr. Crowley related that Galena High School is already next door to the property and there are plans for a medical facility adjacent because of the growth in the area. Ms. Berkley stated that she found the Redfield project exciting and dramatic, as well as the Law School at UNLV and both are in Tier I. She urged that the Board

unite and move forward.

President Wright stated he was stunned to hear that someone thinks he and TMCC are less than pleased with the Redfield project. He related that prior to the Redfield gift, he and President Randolph had been discussing the need for educational space in that area. Dr. Wright stated that UNR had spoken for him when the presentation had been made and that it was just as much his project as Dr. Crowley's.

Mrs. Sparks stated she did not feel her questions had been answered after the first presentation and would like more information. President Crowley stated that the planning presentation by the Presidents would have included more information.

Mrs. Gallagher moved approval of the System Capital Improvement Request for 1997-99 as presented. Ms. Berkley seconded.

President Crowley stated that a presentation has been made to Washoe County Planning Commission for approval of a facilities plan and there is a target date of October to bring more information back to the Board on the Redfield

project.

President Remington stated that GBC has 2 projects in Tier

I. A remodel of Mc Millan Hall, which was built in 1973;

planning dollars were appropriated during the last session

and this request would finish the project. The 2nd project

is for the completion of the Chilton Circle and would re-

quire \$300,000 for completion.

President Taranik stated that DRI's request is for \$2.4 mil-

lion to complete the interior of the 60,000 sq. ft. building

received from the Legislature last session. Construction

will begin Fall 1996 on the shell, with completion planned

for December 1997. This will unite all the DRI faculty in

the north.

President Wright stated the TMCC request is a creative solu-

tion to the Applied Technology building. This will allow

them to buy a larger building in the community than the one

planned for and to remodel the community site at \$70 per sq.

ft.

President Harter related that UNLV has 2 projects, the Li-

brary and the Law School. UNLV has received a large dona-

tion for the Library and that donor wants a single building, which will end up being as large as the Thomas and Mack Events Center. \$27 million has already been raised, with the promise of another \$5 million for this 300,000 sq. ft. building, the total cost of which is \$55 million. The building is robotically designed with book retrieval by robots. The Law School will need a large Library of its own. When the new Library is built, 2 buildings will be vacated and plans are for one of these buildings to house the Law Library.

President Crowley stated that UNR is requesting a Parking Garage and Student Services building with a total cost of \$13.5 million, and with \$9.5 million of that cost from the State. The Reno City Council will not allow another building for the UNR Campus until a Parking Garage is constructed, and this has been in the UNR Master Plan for several years. By placing Student Services in this building, it will allow 1-stop shopping for student services. Evening classes would be housed in this area also, which would provide better safety for the students. \$2 million will be from a fund raising project and \$2 million will come from adjustments in fees. A feasibility study for the Library and a Lab Science building are other projects in the plan-



ning stages. The Frandsen Humanities building is very old and is in desperate need of renovation.

President Moore stated that CCSN has 21,000 headcount students now and are expecting up to 30,000 within 3 years.

The West Charleston Campus project is \$1 million for planning 2 buildings: Academics and Fine Arts. Bonanza High School is near this site and plans call for a tram system to connect it to the College. The Henderson Campus has 75 acres with 2 buildings. CCSN has received planning monies of \$300,000 last session. The Clark County School District has a high school site next door, and if it is built, plans are to contract with them for facilities and space.

President Randolph stated WNCC is requesting \$300,000 for planning for a Library which is 6-8 years down the road.

Also, WNCC is discussing with the Carson City School District the possibility of a joint venture of a high school to be build adjacent to the Campus and the sharing of facilities.

Mr. Dan Oster, ASUN President from UNR, stated that the Redfield project is on the cutting edge of planning in the country. He related that students are excited about the

project because they can receive a Community College education at the site while still having the opportunity for a 4-year degree and even going on to graduate school.

Motion carried. Mr. Phillips voted no.

President Moore presented a slide presentation of the CCSN Facilities Master Plan which calls for construction of a number of centers, which are joint ventures with high schools. The Summerlin Center is a part of CCSN's request for this biennium. A new high school will be built there and plans call for a large computer lab and 4 classrooms for computing, support rooms and 12 classrooms. CCSN would use the facilities at night for classes with high schools using the high technology areas about 75% of the time in the mornings. Only 1 high school in Las Vegas has a computing lab, so the sharing of facilities is most beneficial for both the high schools and College. For rural areas, CCSN plans to follow the model used at Great Basin College. They plan to build smaller computer labs of 50 computer stations, merge with K-12 to add to their technology and use their general classrooms at night. In the area of governance of such joint ventures, weekly meetings are mandated for those in charge.

The meeting recessed at 4:30 P.M. and reconvened at 9:00 A.M. on Friday, April 26, 1996 with all Regents present except Mr. Foley and Dr. Derby.

6. Accepted Report on Biennial Budget Request

Chancellor Jarvis led a lengthy discussion on the progress of the UCCSN Biennial Budget Request for 1997-99. He explained that Regent input was necessary at this time in order that the System and institutions could prepare the budget for presentation to the Board in mid-August. The items under discussion concerned new monies to be requested that were over and above the Base Budget or Core Operations, which will be increased only by the rate of inflation and other maintenance factors as determined by the Governor's Budget Office.

Dr. Derby entered the meeting.

Chancellor Jarvis explained that he would present a professional salary recommendation for Board consideration at the June, 1996 meeting. The Chancellor's Professional Compensation Committee, the Faculty Senate Council and the Council

of Presidents will all make recommendations to the Chancellor, who will make the final determination on the recommendation to be presented.

The enrollment target for 1997-99 is to increase high school graduates by 5% per year. The campuses are in the process of developing strategies to reach this overall System goal.

The 2.6% goal for this past year was met as a System, but not all Campuses were able to reach that goal and it was explained that because of 4 years of reduced funding, very little marketing had been done. However, that has changed and the Campuses are gearing up for extended marketing endeavors. Even though there was a downturn in enrollments this past year, a review of several years shows increased enrollments.

In answer to questions by Mr. Price, Vice Chancellor Anderes explained that the State does not allow transfer of funds between appropriation areas, of which there are 19 for the System, but transfers within an institution are permissible by the State and by Board policy. Accountability reports are made to the Board and to the Legislature on the dollars expended. Also, the Board adopted the Fiscal Exception Plan whereby quarterly examination of expenditures is made by

the Business Officers. This report has provided a good deal of information, which the Vice Chancellor provides to the Chancellor.

President Crowley explained that UNR's 10-year goal has been for a 3% enrollment growth and that has been reached. During the last biennium when it was necessary to cut budgets, those cuts were made in the dollars to be used for growth. However, because of the situation in California, UNR enjoyed growth in enrollment. Budgets are based on the previous biennium budget expenditures and since the 1993 biennium was the low point, the 1995 biennium was based on this lower figure. UNR is changing its marketing strategy and its target will again be a 3-4% growth. President Harter related that because of the funding problems and refunds to the State, enrollments were necessarily capped. UNLV also is focusing on a marketing strategy and is in the process of searching for a Dean of Enrollment Management.

Chancellor Jarvis related that there is a need to balance the real needs of the institutions with what reasonably can be expected from the State. Last biennium the System requested \$197 million for enhancements, excluding \$48 million for salaries and \$9 million for inflation, and received \$122

million. This biennium, the enhancement goal is for \$180 million or 150% of what was received last time.

Discussion on growth and funding formulas followed. Dr. Derby reminded the Board that for some time they had discussed increasing the Community College funding ratio of 60/40 full-time/part-time ratio. Last biennium the focus was increasing the salary for part-time instructors. President Remington related that several years back, the goal had been to reach 100% funding for the Community Colleges within 2 biennia; however, with the downturn causing 2 biennia of low funding, there is still a way to go.

Chancellor Jarvis related that the request would include, in approximate amounts, \$41 million for support services, \$34 million for technology, safety and security \$6 million, diversity \$2.5 million, research and economic development \$8 million, UNLV Law School startup \$5 million and the UNR Medical School \$3 million. The Board requested a report at the June meeting on the study of the UNLV Law School.

Mr. Klaich moved to accept the report of the Chancellor and to direct the Chancellor to prepare the budget based on the themes and priorities as presented. Ms. Berkley seconded.

Dr. Derby stated she felt the Board should support a 65/35 funding ratio for the Community Colleges.

Mr. Klaich and Ms. Berkley agreed to amend the motion to include the 65/35 funding ratio. Motion carried.

Mr. Foley and Dr. Derby left the meeting.

7. Approved the Appointment, Interim Vice President, UNR

President Crowley requested the appointment of Dr. David Westfall as Interim Vice President for Academic Affairs. Vice President Robert Hoover has resigned to accept the position of President, University of Idaho. Ref. D on file in the Regents Office.

Dr. Crowley introduced Dr. David Westfall as the new Interim Vice President for Academic Affairs. Dr. Remington introduced Mrs. Betty Elliot as Vice President for Academic Affairs at Great Basin College beginning July 1, 1996.

Mrs. Price moved approval of the appointment of Dr. David Westfall as Interim Vice President for Academic Affairs.

Ms. Berkley seconded. Motion carried.

8. Approved Academic, Research & Student Affairs Committee

Chair Shelley Berkley presented the following report of action items of the Academic, Research & Student Affairs Committee meetings held March 21 and April 25, 1996. The Committee received the following information items:

Report on Special Admissions - Admissions Officers Jeff

Halvorsen, UNLV, and Melissa Choroszy, UNR, presented a report on University Admissions Standards. At UNR the most common reasons for special admission is that students have not completed the required CORE courses and have not met the alternative requirements which waive the CORE courses. 88% are missing 1 or more units of mathematics, 5% have the CORE but have low GPAs and 5% have been home schooled or have earned the GED.

Bill Drafts - It was requested that any suggestions for Bill Drafts for the 1997 Legislative Session be forwarded to the Chancellor or Dr. Richardson.

8.1 Approved UCCSN Transfer and Articulation - Approved the



Community College University Transfer Initiative which will facilitate the transfer of students between UCCSN Community Colleges and Universities. Ref. E on file in the Regents Office.

Ms. Berkley concurred with the transfer policy within the State System and felt that it was an easy process that would maintain the integrity of the UCCSN System. She stated that she was grateful to the Chancellor and his staff and for the good press.

8.2 Approved B. S. Environmental Geology, UNLV - Approved a program for a B. S. in Environmental Geology at UNLV.

The proposed program will focus on the areas where society and earth materials overlap, such as ground water, mining reclamation, urban development and pollution. The interrelationship between physical science and society will be emphasized in the curriculum. Ref. F on file in the Regents Office.

Ms. Berkley moved approval of the program for a B. S. in Environmental Geology at UNLV. Mrs. Gallagher seconded. Motion carried.

### 8.3 Approved Changes to Existing Degree Programs, UNLV -

Approved changes to degree programs at UNLV as follows:

A) From B. S. in Athletic Training to B. S. in Sports

Injury Management, with emphasis on Clinical Athletic Training and/or Pre-Professional Studies.

Ref. G on file in the Regents Office.

B) From a Bachelor of Liberal Studies to Bachelor of

Arts in Interdisciplinary Studies, with a concentration in Multi-Disciplinary Studies, and with a change in reporting structure to the College of

Liberal Arts. Ref. H on file in the Regents

Office.

Ms. Berkley moved approval for the changes to existing degree programs at UNLV from B. S. in Athletic Training to B. S. in Sports Injury Management, with emphasis on Clinical Athletic Training and/or Pre-Professional Studies and from a Bachelor of Liberal Studies to Bachelor of Arts in Interdisciplinary Studies, with a concentration in Multi-Disciplinary Studies, and with a change in reporting structure to the College of Liberal Arts. Mr. Phillips seconded. Motion carried.

8.4 Approved the Academic Master Plan, CCSN - Approved the

Academic Master Plan for CCSN with the exception of references to 4-year degree programs. It is anticipated that other 2-year institutions will be requesting 4-year programs and once all proposals have been received, a discussion will be held. Ref. I on file in the Regents Office.

Ms. Berkley moved approval of the Academic Master Plan for CCSN with the exception of references to 4-year degree programs. Mrs. Gallagher seconded. Motion carried.

8.5 Approved the University Institute for Fertility, Medical School - Approved the University Institute for Fertility in the Medical School.

Ms. Berkley moved for approval of the University Institute for Fertility in the Medical School. Mrs. Gallagher seconded.

Mrs. Price voted no due to the ongoing investigation by the Attorney General's Office and the ramifications of that investigation.

Motion carried.

8.6 Approved Special Admits, UNLV - Approved changes to the Special Admits at UNLV. Ref. J on file in the Regents Office.

Dr. Harter stated that Reference J reflected incorrect information regarding credits and requested that it be amended from 12 semester credits to 15 semester credits.

Ms. Berkley moved approval of the Special Admits at UNLV with the change from 12 semester credits to 15 semester credits. Dr. Eardley seconded. Motion carried.

Mrs. Price commended Dr. John Richardson and the Academic Affairs staff for the fine work in bringing the transfer program forward.

## 9. Approved the Audit Committee Report

Chair Mark Alden presented the report of the Audit Committee meeting held March 18, 1996. The Committee received follow-up audit reports for:

Student Employment Office, UNR

Library Department, UNLV

Disbursements Department, UNLV

Bank Reconciliations, UNLV

#### 9.1 Approved UCCSN OMB Circular A-133 - Chair Mark Alden

presented the audit report of Deloitte & Touche on the  
UCCSN OMB Circular A-133.

#### 9.2 Approved Internal Audit Reports - Chair Mark Alden

presented reports from Internal Audit. Reports are  
filed in the Regents Office, Ref. K.

Mail Services Department, UNR

Upward Bound Program, UNLV

Printing Services, CCSN

Telemedia Services, CCSN

Mr. Alden moved acceptance of the reports. Mrs. Gallagher  
seconded.

Mrs. Price requested information regarding how bank recon-  
ciliations were being handled. Mr. Alden stated that they

are currently 45 days behind, which is within acceptable limits. Mrs. Price asked if there was a need for enhancements in the areas of training and personnel. Mr. Alden stated that he is satisfied with the direction and the Committee will be addressing changes due to growth in the future.

Motion carried.

#### 10. Approved the Campus Environment Committee Report

Chair Jill Derby reported that the Committee met on March 21, 1996 at which time the Campuses reported on gender equity issues. The Committee heard the following reports:

##### Campus Progress Reports

The Chairs of the Campus Committees presented annual Campus progress reports, based upon the Report and Recommendations of the Regents Committee on the Status of Women, 1994. Copies of the Campus reports are on file in the Board of Regents Office.

The institutions reported continued progress in many

areas, including sexual harassment, education, child care issues, and Campus safety. Several institutions reported that consensual relationships policies have been approved for their Campuses.

#### Handbook, Chapter 6 Grievance Procedure Review

The Committee also received a report from the group appointed to review the grievance procedures contained in Chapter 6 of the Regents Handbook. The group's list of concerns has been forwarded to the System Administration Office to be incorporated into an overall review of the Handbook.

#### Sexual Harassment

In Fall, 1995 the Committee requested that the form used to collect Systemwide information concerning sexual harassment incidents be revised to request information about institutional sexual harassment education efforts.

The Committee reviewed the revised form and discussed the definition of "formal" vs. "informal" complaints.

Data collection will take place in August, 1996.

## Equity Goals

The Committee members discussed future possibilities for implementing their recommendations. It was suggested that gender equity goals including objectives and methods for measurement and accountability could be established for each Campus. The Chancellor and the Presidents could work with their Campus Committees to establish goals. Staff were directed to draft a policy for consideration by the Committee.

Mr. Klaich thanked the Committee for their fine work in improving the positive attitude on the Campuses.

Dr. Derby moved approval of the report. Ms. Berkley seconded. Motion carried.

### 11. Approved the Investment Committee Report

Chair Carolyn Sparks reported on the meetings of the Investment Committee held on March 21 and April 22, 1996. The Committee is revising guidelines and policies and as they are finalized they will be forwarded to the Board. The Committee continues to have the able guidance of Matt Lincoln



and Marianne Austen of Cambridge Associates and Dr. Peter  
Bing.

Mrs. Sparks moved approval of the report. Mr. Phillips  
seconded. Motion carried.

#### 11.1 Approved Vanguard Institutional S & P 500 Index Fund -

The Committee reviewed with Cambridge and Associates  
money managers for the allocation of \$20.5 million of  
the UCCSN endowment fund. The Committee recommended  
the funds be placed with Vanguard Institutional S & P  
500 Index Fund.

Mrs. Sparks moved approval of the Vanguard Institutional  
S & P 500 Index Fund for the allocation of \$20.5 million of  
the UCCSN endowment fund. Mr. Phillips seconded. Motion  
carried.

#### 11.2 Approved Resolution on Investment Management Operating

Funds - The Committee reviewed the Resolution - In-  
vestment Management of Operating Funds and recommended  
approval. Ref. S filed with the permanent minutes.

Mrs. Sparks stated that UCCSN is one of the very few insti-

tutions where the Treasurer's Office still invests money.

She reported that investment managers will be interviewed at the next Investment Committee meeting and that the change will be effective July 1, 1996.

Mr. Alden thanked the Committee for their fine work and agreed that it is a good move to hire outside managers. He confirmed that the Deputy Treasurer's Office will continue to oversee all investments made by the new managers. Mrs. Sparks stated that they will review on a daily basis.

Mrs. Gallagher stated that the Committee has done an outstanding job and commended Ms. Jan Mac Donald, Mrs. Edna Brigham and Cambridge and Associates for the excellent job they did handling investments in the past.

Dr. Derby expressed her complete trust in the Committee and her high regard for the excellent job Ms. Mac Donald and Mrs. Brigham have done, noting how the fund has grown under their control.

Dr. Eardley requested a reason for change to outside managers since they were doing such an outstanding job and what will happen to the Deputy Treasurer's position if outside

managers are hired. Dr. Anderes stated that normally investments are made by outside managers and that the office will be responsible to supervise the investments on a daily basis to ensure they meet UCCSN standards. Mrs. Sparks explained that if the Committee and Treasurer's Office is not satisfied with the investment managers, they will pull all funds immediately.

Mrs. Price commended Ms. Mac Donald, Mrs. Brigham and Dr. Peter Bing for the fine job they are doing and also stated she has complete trust in them.

Mr. Klaich stated that the move to outside managers will decrease volatility of the fund in the future and the tracking process is protection to decrease the overall risk involved.

Mrs. Sparks moved approval of the Resolution. Mrs. Gallagher seconded. Motion carried.

## 12. Approved the Finance and Planning Committee Report

Chair Dorothy Gallagher presented the report on the March 18, 1996 meeting of the Finance and Planning Committee. The

Committee heard the following reports:

Update on Current Initiatives - Internal Audit Director

Sandi Cardinal reported they were doing a System audit of FTE and 1-shot financial aid funds and that they would be developing written definitions regarding engineering and rural programs. Vice Chancellor Anderes reported on the tour of UCCSN southern facilities with Legislative Counsel Bureau and Governor's staff. Tours for the northern and eastern parts of the State will be made at a later time.

Planning Issues - Deputy Karen Steinberg presented updates on the efforts of the System Office to clarify and connect key components of planning. Performance indicators will be added to the planning reports. Revised policies on planning will be brought forward for consideration in the near future.

Mrs. Gallagher moved approval of the report. Mr. Phillips seconded. Motion carried.

12.1 Approved Loan, University Press - The Committee met on April 25, 1996 and reviewed a request to approve a loan from the Regents Contingency Fund to the Univer-

sity Press in the amount of \$80,000. This loan will be interest-free and will be used to reprint textbooks and will be repaid from the sale of the books. A similar loan was made to the Press in May, 1986 and was subsequently repaid from sales. Ref. L on file in the Regents Office.

Mrs. Gallagher moved approval of a loan from the Regents Contingency Fund to the University Press in the amount of \$80,000. This loan will be interest-free and will be used to reprint textbooks. The loan will be repaid from the sale of the books. Mrs. Sparks seconded. Motion carried.

13. Approved the Consent Agenda

Approved the Consent Agenda as contained in Ref. M on file in the Regents Office as follows:

(1) Approved the minutes of the regular meeting held March 1, 1996.

(2) Approved emeritus status to the following:

A. President Tarnik recommended the following:

Twyla Harrison, Personnel Officer, Emerita

B. President Wright recommended the following:

Charlotte Bowen, Counseling, Emerita

Carroyl Kleine, Personnel, Emerita

Scott Mac Donald, Advanced Technology, Emeritus

Lloyd Walker, Architecture, Emeritus

C. President Harter recommended the following:

Frank Gagliardi, Professor of Music, Emeritus,

effective May 16, 1996.

(3) Approved Tenure, TMCC, GBC as follows:

Approved tenure as recommended by the Campus Presidents. Each candidate has been evaluated and reviewed in accordance with appropriate Board and Campus policies. The Chancellor recommended approval of these proposals, effective July 1, 1996.

A. Truckee Meadows Community College - President

Wright recommended tenure be awarded to the following (Ref. C-3):

Estela Levario, New/Minority Student Specialist

Earl Piercy, Instructor, Arts & Sciences

B. Great Basin College - President Remington recommended tenure be awarded to the following:

Carl P. Smith, Counselor

(4) Approved the request for GBC to use \$47,000 in Capital Improvement Funds as follows:

|   |           |
|---|-----------|
| Building Expenses, Dawson Child Care Center | \$ 37,000 |
| General Campus Improvements                 | 10,000    |
| Total                                       | \$ 47,000 |

(5) Approved the request for UNLV to use up to \$225,000 in Capital Improvement Funds for the replacement of a transformer and faulty electrical cabling at the Dungan Humanities building.

(6) Approved the request for CCSN to use \$173,761 in Capi-

tal Improvement Funds for the following:

|  |           |
|--|-----------|
| Cheyenne Campus Improvements               | \$ 12,000 |
| Boulder City Extension Center Painting     | 8,500     |
| Boulder City Air Conditioning - Remodel    | 120,000   |
| Cheyenne Lobby/Classroom, Bridge Enclosure | 33,261    |
| Total                                      | \$173,761 |

(7) Approved the 1995-96 annual enrollments, as contained in Ref. C-7 on file in the Regents Office.

(8) Approved the following Interlocal Agreements:

A. Board of Regents/UCCSN and Bechtel Nevada Corporation (Memorandum of Understanding)

Effective Date: Date approved by the Board for

indefinite term

Amount : None

Purpose : Establishment of a national testing institute for the testing and demonstration of new and developing technologies in the general categories of drilling, excavation



and civil engineering.

B. Board of Regents/UNR and the Nevada Housing Division (Interlocal Contract)

Effective Date: Date approved by the Board through

December 31, 1996

Amount : \$13,440 to UNR

Purpose : UNR to develop Action Plan: One

Year Use of Funds, an estimation

of uses of federal funds to ad-

dress affordable housing problems

in Nevada.

C. Board of Regents/UNR and the Nevada Division of Environmental Protection (Interlocal Contract)

Effective Date: February 15 through August 15, 1996

Amount : \$26,000 to UNR

Purpose : Study of new filtration model for

assessment of landfill cover de-

signs and a review of current

landfill theory.

D. Board of Regents/UNR and Junior Livestock Show

Board (Interlocal Contract)

Effective Date: July 1, 1996 to June 30, 1997

Amount : \$29,187 to UNR

Purpose : Conduct Junior Livestock Show from  
July 1, 1996 to June 30, 1997.

E. Board of Regents/UNR and City of Reno (Access

Easement)

Effective Date: Date approved by Board of Regents

for a term of 99 years

Amount : \$10 per year to Elko County

Purpose : Easement to the City of Reno to  
allow service vehicles to cross a  
portion of the Peccole Field park-  
ing lot to service a storm drain  
carrying water away from UCCSN  
property on Evans Avenue.

F. Board of Regents/School of Medicine and the State

Easement)

Effective Date: Date approved by Board to June 30,  
1996

Amount : \$4,500 to Medical School

Purpose : School of Medicine to provide  
Nevada Emergency Medical Associ-  
ation with course coordinators  
for the Fifth Annual Emergency  
Medical Services Conference.

G. Board of Regents/UNLV and the Nevada Division of  
Child and Family Services (Interlocal Contract)

Effective Date: October 1, 1995 through September  
30, 1996

Amount : \$6,000 to UNLV

Purpose : Adaptation of adolescents formerly  
in foster care.

Dr. Eardley moved approval of the Consent Agenda. Mr. Alden  
seconded. Motion carried.

14. Approved the Collective Bargaining Agreement

The State Board and the TMCC Chapter of the Nevada Faculty

Alliance recommended to the Chancellor that the current Collective Bargaining Agreement between the UCCSN-TMCC and the TMCC Chapter of the NFA be extended an additional two years until June 30, 1998 under the same terms and conditions.

Dr. Norval Pohl requested more information about the agreement. Dr. Jarvis reported that the agreement was initiated last year and that this is a request to extend the agreement for two more years. He stated that the NFA has done a good job on Campus. Dr. Wright agreed and stated that the conduct of the NFA's 3 representatives has been very professional and expressed his appreciation to those representatives personally.

Mr. Alden moved to approve the current Collective Bargaining Agreement between the UCCSN-TMCC and the TMCC Chapter of the NFA be extended an additional two years until June 30, 1998 under the same terms and conditions. Ms. Berkley seconded. Motion carried.

#### 15. Approved Special Fees as Presented

Approved the special fees as presented by Vice Chancellor

Tom Anderes. This report was a follow-up to that made to the Board at its March, 1996 meeting. Ref. N is on file in the Regents Office. Dr. Anderes stated that the new fee requests were at the University level.

Dr. Robert Ackerman, Vice President for Student Affairs at UNLV, presented a report on the fee structures for UNLV and models from other Universities. Vice President Norval Pohl, UNLV, requested increases for the Graduate Student Association, private music instruction, student teaching and apprenticeships, housing and dining, student health and accident insurance and student orientation. Mr. Aaron Rosenthal, CSUN President, stated that the students were against the fee increases, and especially the new student teaching fee. However, he did understand the need for the fee and offered to help clarify that need to other students. He presented a petition against the fees signed by students. Vice President Pat Miltenberger, UNR, discussed increases in housing fees and the fees for international students.

Mr. Klaich moved to accept the report and approve the fees as proposed. Dr. Eardley seconded. Mrs. Gallagher abstained inasmuch as the health insurance fees were a part of the package and she is a member of the Blue Cross/Blue Shield

Board of Directors. Mrs. Price voted no.

16. Closed Session

Upon motion by Mr. Klaich, seconded by Mrs. Sparks, the Board moved to a closed session for purposes of discussion of the character, alleged misconduct, professional competence, or physical or mental health of an employee of the UCCSN in accordance with NRS 241.030.

The Board moved to a closed session at 11:45 A.M. and reconvened at 1:45 P.M. with all Regents present except Mr. Foley and Mr. Alden.

17. Approved the Chancellor's Evaluation

Chair Madison Graves recommended approval of the annual evaluation of the Chancellor and recommended a 2.5% merit increase for fine leadership during 1995-96 to be effective July 1, 1996.

Dr. Eardley moved approval of the annual evaluation of the Chancellor and approval of a 2.5% merit increase to be effective July 1, 1996. Dr. Derby seconded. Motion car-

ried.

#### 18. Information Only: Faculty Senate Chairs Council

Chancellor Jarvis approved a Council for Faculty Senate Chairs which will be consulted on matters of Systemwide faculty interest. The Chancellor reported that he met with Faculty Senate Chairs regularly and indicated that this group will serve as consultants to discuss Systemwide issues.

Mr. Klaich asked if there are similar groups on Campus that represented students. Dr. Jarvis responded that there are and he plans to meet with them in the future.

Scott Casper, UNR Faculty Senate Chair, thanked Dr. Jarvis and expressed his appreciation of the collaborative process and enhanced relationship between UCCSN and the Campuses.

#### 19. Information Only: Transfer of Facility, UNR

Request was made for a transfer of facilities to UNR. The United States Bureau of Mines is being phased out as a part of the budget reduction process in Washington, D. C. The

Bureau's facility here at the Reno Research Center is closing, and, along with land and some equipment, is proposed for transfer to the University of Nevada, Reno. The facility is located on Campus, on land provided to the government by the University in 1948. The center has had a close working relationship with the University, particularly with the Mackay School of Mines, since it opened.

Dr. Crowley reported that unfortunately the letter he expected from the Federal government regarding the transfer of this property to UNR has not been received inasmuch as Congress is discussing budget implications; therefore, the transfer has not been finalized. Dr. Crowley felt it was appropriate that the University receive the building since the land was previously provided to the U. S. Bureau of Mines.

Mrs. Gallagher questioned use of the building. Dr. Crowley stated that the many chemical engineering labs already in place would be utilized by the Chemistry Department faculty.

Dr. Crowley stated that this is the last meeting that Dr. Scott Casper, UNR Faculty Senate Chair, will be attending and Dr. Crowley commended Scott for the terrific job he had done as



Chair.

Dr. Harter introduced Dr. Nancy Master as the new UNLV Faculty

Senate Chair.

20. Approved the Purchase of Property, TMCC

Approved the request for TMCC to purchase property located at Edison Way in Reno for an Applied Technology Center.

Ref. O which provides a detailed review of the request and related history is on file in the Regents Office.

Dr. Wright stated that this is a complicated project that will allow for space expansion for the Applied Technology Center and the addition of this property supports the Master Plan. The purchase will be made with non-State funds received from private donors, the Foundation and loans. He indicated that IGT has donated \$280,000.

Mr. Klaich requested information regarding the amount of the loan and how it would be repaid. Dr. Wright stated that enhanced enrollment in the program would provide funds. Mr. Steve Salaber, Director of Budget and Planning, responded that currently a \$1.2 million bank loan that will be repaid

by CIP fees collected from students, \$800,000 from the Foundation and \$200,000 balance. Chair Graves requested clarification on repayment and asked if there was a business plan in place and if it had been approved. Mrs. Price asked Mr. Klasic if he was familiar with this arrangement, to which Mr. Klasic responded that he was not. Mrs. Gallagher responded that this had previously been approved.

Mrs. Gallagher moved approval of the request for TMCC to purchase property located at Edison Way in Reno for an Applied Technology Center. Dr. Derby seconded. Motion carried.

Mrs. Price said she voted no for reasons of accountability since she has no understanding and knowledge of how many loans are currently out and how much indebtedness there is and she further stated that it seems loans are approved one after another.

Dr. Randolph introduced Mr. Richard Stewart as the newly elected Faculty Senate Chair at WNCC.

21. Approved TMCC to Seek Funds from the Board of Examiners and Interim Finance

Approved Truckee Meadows Community College's request to seek operating funds from the Board of Examiners and the Interim Finance Committee for the support of the Advanced Technology Center. The building will be available for occupancy (October, 1996) prior to what had been planned and as a consequence operating funds are necessary. President Wright provided a review of the costs and timing associated with the request. Ref. P is on file in the Regents Office.

Mr. Klaich moved approval for Truckee Meadows Community College to seek operating funds from the Board of Examiners and the Interim Finance Committee for the support of the Advanced Technology Center. Mrs. Gallagher seconded. Motion carried.

22. Approved the Request to Refinance Existing Mortgages, WNCC

Approved the request for WNCC to seek bids to refinance existing mortgages on the Fallon Phase II and the Family Services Center building. The funding that is made available from refinancing will be used primarily in support of Phase V. Ref. Q is on file in the Regents Office.

Mrs. Gallagher moved approval for WNCC to seek bids to re-finance existing mortgages on the Fallon Phase II and the Family Services Center building. Dr. Derby seconded. Motion carried.

Mrs. Price voted no for reasons of accountability since she has no understanding and knowledge of how many loans are currently out and how much indebtedness there is and she further stated that it seems loans are approved one after another.

23. Approved the Request to Secure a Bank Loan, WNCC

Approved Western Nevada Community College's request to secure a bank loan for \$74,400 for the purchase of College vehicles. The College has insufficient equipment funds and has found leasing options to be more expensive.

Mr. Dane Apalategui, Dean of Finance, stated that the College originally planned to lease vehicles but that purchasing them would be cost effective. Currently there are 4 College vehicles and some have over 300,000 miles on them.

Mr. Apalategui felt it was imperative to replace these vehicles due to safety issues since some faculty travel

over 2000 miles per month.

Dr. Eardley requested information regarding what type of vehicles will be purchased with the money and how WNCC intended to repay the loan. Mr. Apalategui stated that 4 new vehicles, 4-door Ford Taurus, will be purchased and that operating funds collected from each Department will be used to repay the loan.

Dr. Derby moved approval for Western Nevada Community College to secure a bank loan for \$74,400 for the purchase of College vehicles. Mrs. Sparks seconded. Motion carried.

Mrs. Price voted no for reasons of accountability since she has no understanding and knowledge of how many loans are currently out and how much indebtedness there is and she further stated that it seems loans are approved one after another.

#### 24. Approved Tuition and Fee Waiver, Student Athletes

Approved the request for the Universities to grant tuition and fee waivers to certain categories of student athletes as continued in the Handbook, Title 4, Chapter 17, Section 1.

Ref. M on file in the Regents Office.

President Crowley stated that due to gender equity issues under Title IX's new legal guidelines, UNR and UNLV will be facing substantial funding challenges. There will be a need to find grants-in-aid to allowable limits under NCAA maximums and it may be necessary for both institutions to add women's sports. Currently, UNR will be adding 3 sports as proposed in the certification plan over the course of the next 5 years. State support in the amount of \$250,000 for each University would be one way to deal with this situation. Dr. Crowley proposed that a base line of 50 waivers be used for each institution.

Mrs. Gallagher left the meeting.

Dr. Crowley stated that this is believed to be at no or low cost because of the current unavailability of any funding suited to that purpose. Any money received from the State would probably go to meet costs associated with Title IX, gender equity objectives including recruitment, salaries, supplies, training and operating budgets for sports programs. This helps meet the most critical element of reaching proportionality objectives of Title IX.

Dr. Crowley presented a second part of the proposal which would support a waiver for student athletes who have completed their competitive eligibility but still have up to 3 semesters before completion of their degrees. Most of these students are non-residents who would not have the money for non-resident tuition and therefore would not graduate. This proposal is to move to a waiver approach for that category of student athlete who has completed his or her eligibility and wishes to move on to complete the work necessary to graduate.

Mrs. Gallagher returned to the meeting.

Dr. Harter commented that both institutions are aiming at about 79 scholarships for women in athletics. She indicated that UNLV just added volleyball. She suggested the first 50 be funded with normal grants-in-aid or scholarships, and fund the remaining 29 by tuition waiver rather than having to find full-ride scholarships. UNLV is also trying to raise private funding for the 5th year scholarship, but has not been successful, to insure that each of these young men and women have dedicated themselves to athletics can graduate with financial support.

Mr. Klaich stated that he would like to support this proposal but needed further explanation as to how it would not cost the institution any money. Mr. Harter explained that it is unrealized revenue as opposed to an actual money loss in terms of those students. Under the old system tuition would be collected by new students on one side and then paid a scholarship. If there are 29 additional students, from whom revenue will not be collected, then the institution will recruit 29 other students, from whom revenue would be collected. Dr. Crowley indicated there would be no cap on additional fee waivers and they would go exclusively to women athletes for tuition and fees and for non-resident tuition waivers.

Mr. Graves asked if others were handling this situation in the same way. Dr. Crowley stated that because of the gender equity issue, programs are going entirely to waivers, which is what UCCSN did 25 years ago. Currently that would be prohibitively expensive to do now unless the State would come up with additional funding.

Mrs. Price asked Mr. Pohl if this kind of grant-in-aid was the same kind of grant-in-aid that they were previously



talking about. Dr. Pohl responded that it was.

Ms. Berkley moved approval of the request for Universities to grant tuition and fee waivers to certain categories of student athletes. Dr. Derby seconded. Motion carried.

Mrs. Price voted no, indicating it was not because of the gender equity issue, but rather because of previous grant-in-aid discussions.

## 25. Public Comment

Dr. Crowley announced that he was just informed Chris Ault resigned as Head Football Coach and will return to being full-time Athletic Director. A press conference was held later that day and a national search was begun immediately for a new Head Coach.

Mr. Klaich expressed his appreciation of inclusion of gender equity/diversity classes offered at the University that have not been offered in the past and felt this is a very attractive enhancement to education.

Mrs. Sparks expressed appreciation to Dr. Wright and the TMCC staff for the great food, meeting room, flowers and

reception held in their beautiful new library.

Mr. John Pida, from UNLV student government, stated that he felt students need to take responsibility for themselves to keep informed of issues and that they should utilize the University's radio station, KUNV, and Campus newspaper to gather information. He distributed KUNV T-shirts to all Regents and thanked them for their support and his education. This was his last meeting as CSUN President.

Chair Graves, on behalf of the Board, thanked Dr. Wright and TMCC staff for their hospitality. He stated that he hoped everyone liked the new agenda format.

## 26. New Business

None.

The meeting adjourned at 3:30 P.M.

Mary Lou Moser

Secretary

04-25-1996